

March 14, 2023

Arun Thangaraj
Deputy Minister of Transport
330 Sparks Street
Ottawa, Ontario, K1A 0N5
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Subject: Congratulations

Dear Deputy Minister Thangaraj,

On behalf of the Canadian Business Aviation Association (CBAA), I wish to extend our most sincere congratulations on your appointment as Deputy Minister of Transport. We wish you all the best as you take on this incredibly important role, supporting the Minister to oversee our transportation systems from coast to coast to coast.

Over the years, the CBAA has been engaging with Transport Canada to support the interests of all Canadians and we very much look forward to working alongside you.

We especially look forward to working with you and your team on ensuring that our aviation sector is the safest, most sustainable, and most competitive globally.

Business aviation is essential to Canada, keeping our communities connected and our companies competitive. Our industry contributes \$12.1 billion to the Canadian economy every year and our value chain includes manufacturers, suppliers, and operators across the whole of the country. We estimate there are more than 1400 business aircraft flying in Canada, covering virtually every square mile of our vast country, and taking us to every corner of the globe, no matter how remote or inaccessible.

To ensure that our business aviation sector and the well-paying and highly skilled jobs it supports continues to thrive, we hope to work closely together with you and your department.

I would also like to take this opportunity to invite you to our stakeholder reception that will be held on March 28th from 6:00-8:00 PM ET at Ottawa Marriott Hotel - Mackenzie Salon (27th Floor), 100 Kent Street Ottawa, ON.

We are also eager to learn more about your priorities and how we can work together to advance those. We would very much appreciate the opportunity to meet with you at your convenience, to discuss your priorities and how CBAA can assist you in moving them forward.

Please do not hesitate to contact me if CBAA can be of any assistance to you in the meantime.

Sincerely,



Anthony Norejko
President and CEO
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About CBAACAA

CBAACAA is a non-profit association formed in 1961 as Canada's voice for business aviation. Since its inception, CBAACAA has assumed an increasing role in its advocacy for Canadian business aviation interests. With a membership of approximately 400 companies and organizations, including operators, management companies and suppliers, CBAACAA represents the entire business aviation community with a unified and collective voice